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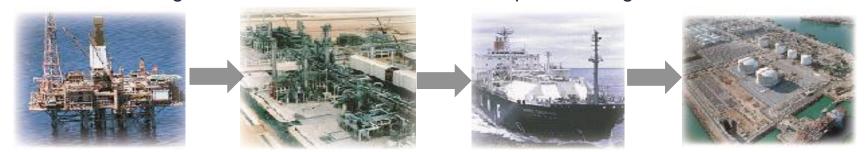
Small-Scale LNG Supply Chain Confronting the Diseconomies of Small-Scale LNG

Robert Chambers Merlin Advisors



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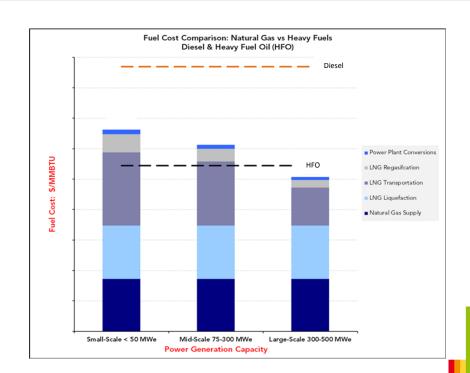
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- Provides strategic advisory services along the entire natural gas and LNG value chain
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- Cover the entire natural gas and LNG value chain (Upstream, Liquefaction, Shipping, Regasification) for all major industry participants, across all functional disciplines (Technical, Due Diligence, Project Costs & Benchmarking, Markets, Commercial)

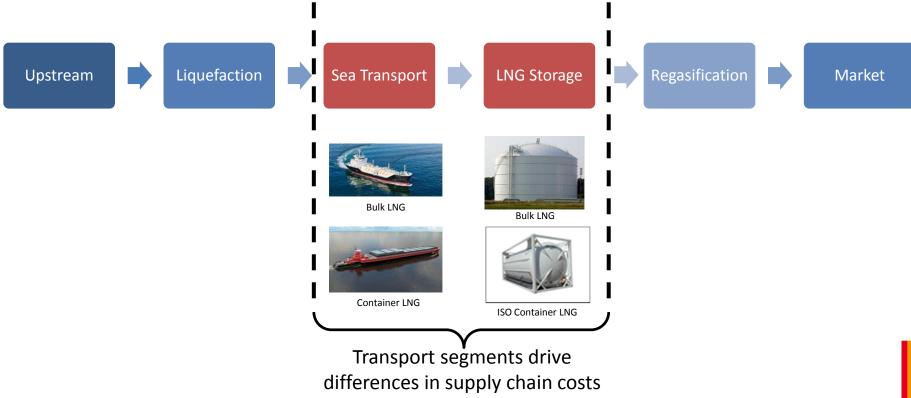
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# Why investigate LNG viability in small-scale markets?

- Increasing interest in small-scale LNG as an alternative to heavier fuels
  - Economic Advantages....saves \$
  - Environmental Advantages....clean
  - Human Factors....provide power to remote markets
- However... remote and smaller markets present compatibility challenges with large-scale LNG projects
- So....how do we deliver LNG to smallscale markets as cost-effectively as possible?
- Solutions.....transportation choices



# Analysis focus: Transportation segments of supply chain



focus of this presentation

## Where's the "break-point"?

#### LNG supply analysis boundaries

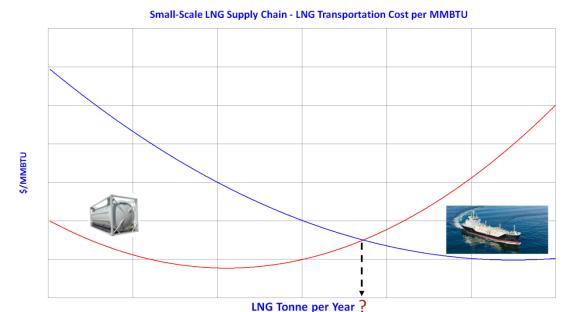
- From LNG Storage (Supply)
- To LNG Storage (Regas)

#### **Analysis assumptions**

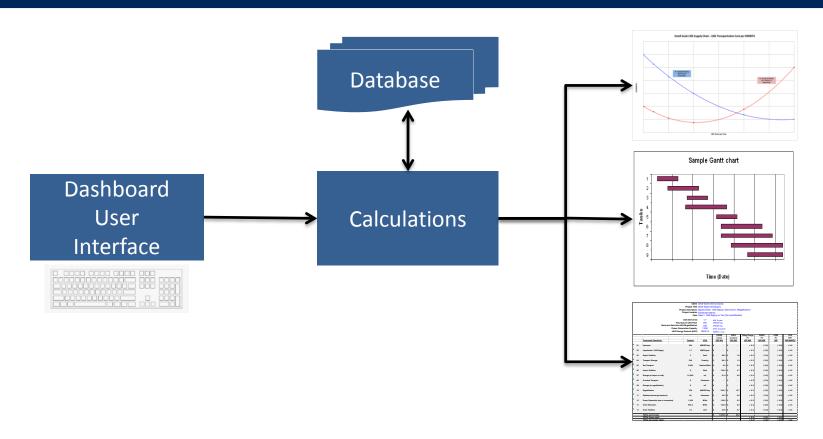
- LNG supply < 1.0 MMt/yr</li>
- LNG source: US Gulf Coast
- LNG market: Caribbean
- Container shipping: 100, 200, 350 TEU barges
- Bulk shipping: 10,000 m<sup>3</sup>, 20,000 m<sup>3</sup> LNG carriers
- Container capacity: ISO-40
- Truck capacity: 40 m<sup>3</sup>

#### **Comparison measurement basis**

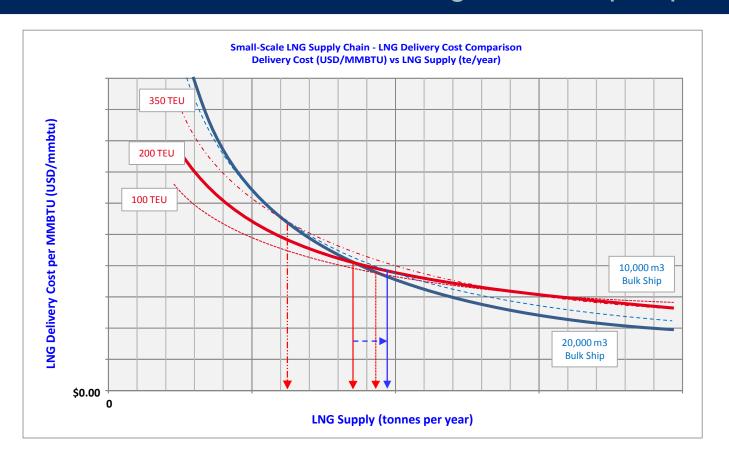
Unit costs (\$/MMBTU)



# Supply Chain Model evaluates multiple options



### Break-Point moves with container barge size; ship capacity



# Many challenges besides supply chain economics

### Challenges

Operational & safety risks; Heat leak; Health, Safety, and Environment (HSE)

Reliable small-scale LNG supply

Small-scale industry remains in infancy Demand growth with limited expertise

Shipping availability, schedules, control (containerized & bulk)

LNG containers – proven product availability & manufacturing capacity

### Recommendations

Develop quality personnel; assess & upgrade Infrastructure; HSE top priority

Closer supply-demand collaboration; LNG supply diversification

Early project evaluation, study, planning Utilize industry expertise & experience

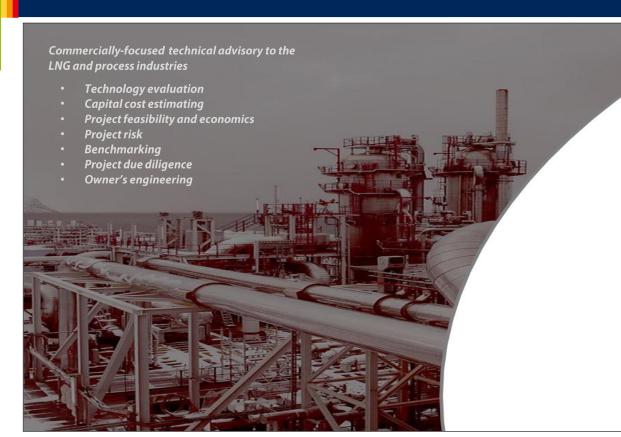
Plan and budget for time-charters rather than scheduled carriers

Planning, purchase commitments, supply diversification, lease options

### Conclusions

- Evolving transportation solutions are addressing some of the diseconomies facing small-scale supply chains
- When comparing containerized transportation vs bulk LNG shipping:
  - Containerized transportation is most economical solution for smallest supply chain capacities
- Overall, the economics look promising:
  - Small-scale LNG-based natural gas supply is competitive against diesel fuel for power generation
- However, economics are not the whole story.....

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